

See a Social Security Number? Say Something! Report Privacy Problems to https://public.resource.org/privacy Or call the IRS Identity Theft Hotline at 1-800-908-4490



Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter Social Security numbers on this form as it may be made public By law, the IRS generally cannot redact the information on the form

OMB No 1545-0047

Open to Public Inspection

	r the 1	2013 cal	endar year, or tax year beginning 07-01-2013 , 2013, and ending 06-30					
		pplicable	C Name of organization	2017	D Empl	oyer ider	ntification number	
▼ Add	lress ch	iange	George Mason University Foundation Inc		_ 54-1	54-1603842		
┌ Nar	ne cha	nge	Doing Business As					
┌ Inıt	ıal retu	m	Number and street (or P O box if mail is not delivered to street address) Room/suit	e	E Telepi	hone numl	oer	
Ter	mınate	d	4400 University Drive Merten Hall Suite 2300)993-8		
M Am	ended i	return	City or town, state or province, country, and ZIP or foreign postal code Fairfax, VA 220304444		(/03	7773 0	030	
☐ App	lication	pending	Tulliux, VA 220504777		G Gross	receipts \$	96,676,571	
			F Name and address of principal officer		hıs a grou			
			Janet Bingham 4400 University Drive Mert H	sub	ordinates [*]	7	Γ Yes Γ No	
			Fairfax, VA 220304444	H(b) Are	all subord	dinates	┌ Yes ┌ No	
——— т Тах	x-exem	npt status	✓ 501(c)(3)		uded? No "attac	halist	(see instructions)	
		<u> </u>						
			p //alumnı gmu edu/foundation	H(c) Gro	oup exemp	tion nun	nber 🟲	
			✓ Corporation Trust Association Other ►	L Year of	formation 1	.991 M	State of legal domicile VA	
Pa	rt I		mary					
			escribe the organization's mission or most significant activities nce and further the aims and purposes of George Mason University					
a)	_	i o auvai	nce and further the anns and purposes of George Mason Oniversity					
Ě	-							
Activities & Governance		<u> </u>			250/ 51			
Š	2 (c neck tr	nis box দ if the organization discontinued its operations or disposed o	r more tnan	25% OF IT	s net as:	sets	
ූ නේ	ι ε	Number	of voting members of the governing body (Part VI, line 1a)			3	42	
8	l		of independent voting members of the governing body (Part VI, line 1b)			4	37	
È	5 1	Total nu	mber of individuals employed in calendar year 2013 (Part V, line 2a) .			5	(
ទ្ធ	6 1	Total nu	mber of volunteers (estimate if necessary)			6	5 (
•	7a ¹	Total un	related business revenue from Part VIII, column (C), line 12			7a	385,447	
	ы	Net unre	lated business taxable income from Form 990-T, line 34			7b		
				Pr	ior Year		Current Year	
	8	Contri	butions and grants (Part VIII, line 1h)		39,832	,945	47,432,496	
를	9 Progra		ım service revenue (Part VIII, line 2g)		6,803	,024	10,888,280	
Revenue	10	Invest	tment income (Part VIII, column (A), lines 3, 4, and 7d)		3,404	,373	4,113,426	
ш	11		revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		17	,743	1,065,425	
	12		revenue—add lines 8 through 11 (must equal Part VIII, column (A), line		50,058	,085	63,499,627	
	13		s and similar amounts paid (Part IX, column (A), lines 1–3)	1	26,045		29,324,465	
	14		ts paid to or for members (Part IX, column (A), line 4)		· ·	0	0	
	15		es, other compensation, employee benefits (Part IX, column (A), lines					
83		5-10)			1,135		923,999	
Expenses	16a		sional fundraising fees (Part IX, column (A), line 11e)		4	,200	0	
五	ь		ndraising expenses (Part IX, column (D), line 25) ▶ 207,276				_	
	17		expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		17,227		21,255,471	
	18 19		expenses Add lines 13-17 (must equal Part IX, column (A), line 25) ue less expenses Subtract line 18 from line 12		44,412		51,503,935	
<u>- 7</u>	19	Reven	de less expenses Subtract line 10 non line 12	+	5,645 ng of Curr	` 	11,995,692	
ស្ដ ភូមិ					Year		End of Year	
Not Assets or Fund Balances	20	Total	assets (Part X, line 16)		346,105	,459	370,598,258	
전 전 전 전 전 전 전 전 전 전 전 전 전 0 0 0 0 0 0 0	21	Totall	liabilities (Part X, line 26)		204,497	,697	208,029,290	
z:Ľ	22	Netas	ssets or fund balances Subtract line 21 from line 20		141,607	,762	162,568,968	
Par	t II	Sign	ature Block					
my kr	nowled	dge and	perjury, I declare that I have examined this return, including accompany belief, it is true, correct, and complete Declaration of preparer (other the nowledge					
		****	** ature of officer		2015-03-24 Date			
Sign Here					Date			
. 161	-		t Bingham President or print name and title					
		<u> </u>	<u> </u>	ite Ci	heck I if	PTIN		
Paid	1	1	Mary Torretta	se	lf-employed	P00847	851	
	- pare		Firm's name F Grant Thornton LLP	Fi	m's EIN 🕨			

Use Only

Firm's address ► 2010 CORPORATE RIDGE SUITE 400

MCLEAN, VA 22102

May the IRS discuss this return with the preparer shown above? (see instructions)

Phone no (703) 993-8850

✓ Yes 厂No

art TV	Check	list of	Required	Schedules

		$\overline{}$	Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	1	Yes	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)? 🕏	2	Yes	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I^{\bullet}	3		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Yes	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III.	5		No
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		No
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		No
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III 2	8	Yes	
9	Did the organization report an amount in Part X, line 21 for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X, or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV^{\bullet}	9	Yes	
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part $\sqrt{2}$	10	Yes	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	11a	Yes	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII"	11b	Yes	
С	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		No
	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	Yes	
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Yes	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Yes	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	12a	Yes	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Yes	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		No
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		No
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV	14b	Yes	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		No
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i>	16		No
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)	17		No
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Yes	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III	19		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		No
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Par	t IV Checklist of Required Schedules (continued)			
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Yes	
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Yes	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i>	23	Yes	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a	24a	Yes	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		No
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		No
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		No
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i>	25a		No
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I	25b		No
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II	26		No
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i>	27		No
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions)			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part			
		28a		No
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		No
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		No
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M .	29	Yes	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M	30	Yes	
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		No
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		No
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? <i>If "Yes," complete Schedule R, Part I</i>	33	Yes	
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	Yes	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Yes	
b	If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		No
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2	36	Yes	
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		No
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	38	Yes	

аI	Check if Schedule O contains a response or note to any line in this Part V			г
	Check if Schedule O contains a response of note to any fine in this part V	· ·	Yes	No
a	Enter the number reported in Box 3 of Form 1096 Enter -0 - if not applicable 1a 439			
)	Enter the number of Forms W-2G included in line 1a Enter -0 - if not applicable 1b 0			
:	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable			
	gaming (gambling) winnings to prize winners?	1c		
1	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return			
	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?			
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	2b		
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	Yes	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b	Yes	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial	4a		
	account)?	40		N
	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for Form TD F 90-22 1, Report of Foreign Bank and Financial Accounts			
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		N
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?			N
		5b		
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?	5c		
ı	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a	Yes	
	organization solicit any contributions that were not tax deductible as charitable contributions?			
	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b	Yes	
	Organizations that may receive deductible contributions under section 170(c).		165	
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and	7a	Yes	
	services provided to the payor?	′"	163	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Yes	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to			
	file Form 8282?	7c		N
	If "Yes," indicate the number of Forms 8282 filed during the year			
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit			
	contract?	7e		N
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		N
	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as			
	required?	7g		
	Form 1098-C?	7h		
	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?			
		8		
	Sponsoring organizations maintaining donor advised funds.	0-		
	Did the organization make any taxable distributions under section 4966?	9a		
	Did the organization make a distribution to a donor, donor advisor, or related person?	9b		
	Section 501(c)(7) organizations. Enter Initiation fees and capital contributions included on Part VIII, line 12 10a			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club			
	Section 501(c)(12) organizations. Enter			
	Gross income from members or shareholders			
	Gross income from other sources (Do not net amounts due or paid to other sources			
	against amounts due or received from them)....................................		1	
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
	Section 501(c)(29) qualified nonprofit health insurance issuers.			
	Is the organization licensed to issue qualified health plans in more than one state?	4.5		
	Note. See the instructions for additional information the organization must report on Schedule O	13a		
j	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans			
	m which the organization is needed to issue qualified neutral plans			
		 14=		
	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14h		N
	LE VOS PROUTETION REPORT A AUTO POPORT TROCO PROMONTO 2 It "No " provide an explanation in Schedule O	. 17h		

Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to lines 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

<u> 5</u>				
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year			
	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O	•		
b	Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2		No
3		3		No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		No
5	Did the organization become aware during the year of a significant diversion of the organization's assets? .	5		No
6	Did the organization have members or stockholders?	6		No
	Did the organization have members of stockholders, or other persons who had the power to elect or appoint one or	H		110
/a	more members of the governing body?	7a		No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b		No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following			
а	The governing body?	8a	Yes	
b	Each committee with authority to act on behalf of the governing body?	8b	Yes	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		No
Se	ection B. Policies (This Section B requests information about policies not required by the Internal R	evenu	ie Cod	e.)
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?			
ь		11a	Yes	
12-	Describe in Schedule O the process, if any, used by the organization to review this Form 990		Yes	
⊥∠a	Describe in Schedule O the process, if any, used by the organization to review this Form 990		Yes	
	Did the organization have a written conflict of interest policy? If "No," go to line 13	11a		
b	Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a	Yes	
b	Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b	Yes Yes	
b c	Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b	Yes Yes Yes	
b c 13	Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13	Yes Yes Yes	
b c 13 14 15	Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13	Yes Yes Yes	
b c 13 14 15	Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13 14	Yes Yes Yes Yes	
b c 13 14 15	Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	
b c 13 14 15 a b	Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13 14	Yes Yes Yes Yes Yes Yes	No
b c 13 14 15 a b	Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
b c 13 14 15 a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done Did the organization have a written whistleblower policy? Did the organization have a written document retention and destruction policy? Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions) Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year? If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
b c 13 14 15 a b	Did the organization have a written conflict of interest policy? If "No," go to line 13	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No
b c 13 14 15 a b 16a b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	11a 12a 12b 12c 13 14 15a 15b	Yes Yes Yes Yes Yes Yes	No

- 19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year
- State the name, physical address, and telephone number of the person who possesses the books and records of the organization ►JANET BINGHAM 4400 UNIVERSITY DRIVE Fairfax, VA 220304444 (703)993-8850

Form 990	(2013	
----------	-------	--

D	2	а	۵	7
М	а	ч	u	•

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation Enter - 0 - in columns (D), (E), and (F) if no compensation was paid

◆ List all of the organization's current key employees, if any See instructions for definition of "key employee"

List the organization's five current highest compensated employees (other than an officer, director, trustee or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations

List all of the organization's former officers, key employees, or highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations

◆ List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations

List persons in the following order individual trustees or directors, institutional trustees, officers, key employees, highest compensated employees, and former such persons

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee

(A) Name and Title	(B) A verage hours per week (list any hours for related organizations below dotted line)	more t	han o	one l both	box, an o	heck sofficer (stee) Highest compensated	Former	(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099- MISC)	(F) Estimated amount of other compensation from the organization and related organizations

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

	(A) Name and Title	(B) A verage hours per week (list any hours	more t	tion (han d n is l	ne l both	oox, an d	heck unless officer stee)		(C Repor comper from organiza	table isation the tion (W-	(E) Reportable compensation from related organizations (W-		(F) Estima mount of compens from t	ted f other ation he
		for related organizations below dotted line)	Individual trustiei or director	Institutional Trustee	Officei	Key employee	Highest compensated employee	Former	2/1099	-MISC)	2/1099-MISC)		ganızatı relate organıza	ed
												+		
												+		
												+		
1b	Sub-Total		<u> </u>	<u> </u>	<u>. </u>	<u> </u>		<u> </u>				+		
С	Total from continuation sheet	s to Part VII, S	ection A	١.				 -						
d	Total (add lines 1b and 1c) .							►		0	1,733,69	6		338,272
2	Total number of individuals (in \$100,000 of reportable compe	-					d abov	e) w	ho receive	d more th	an			
											_		Yes	No
3	Did the organization list any fo on line 1a? <i>If "Yes," complete S</i>				tee,	key •	emplo	yee,	or highes	t compen • •	sated employee	3		No
4	For any individual listed on line organization and related organ individual											4	Yes	
5	Did any person listed on line 1 services rendered to the organ								_	anızatıon	or individual for	5	163	N o
_				_			_	-			L		I	
	ction B. Independent Co													
1	Complete this table for your five compensation from the organization												ax year	
		(A) ame and business									(B) cription of services		(C Comper)
E E R		Road Ste 210 HER		2017	1					Constructio	-	-		,532,194

RSVP Catering, 2930 Prosperity Ave FAIRFAX VA 22031 Catering services 449,750

DFS Construction Corporation, 2200 Wilson Boulevard Suite 800 ARLINGTON VA 22201 Construction

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization \$\rightarrow\$10

Part V		Statement of Check of Schedu	r kevenue ıle O contains a respor	se or note to any lin	e in this Part VIII			
	1a	Federated camp		ise of note to any mi	(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
ag ag	Ь	Membership du						
ributions, Gifts, Grants Other Similar Amounts	В							
S, G	С	Fundraising eve	ents 1c	67,810				
美屋	d	Related organiz	ations 1d					
S,E	e	Government grants	(contributions) 1e					
is is	f	All other contribution	ons, gifts, grants, and 1f	47,364,686	i	-		
he lati		sımılar amounts no			ļ	ļ		
	g	Noncash contribution 1a-1f \$	ons included in lines	750,377				
Contributions, Gifts, Grants and Other Similar Amounts	h	Total. Add lines	s 1a-1f	🙀	47,432,496			
				Business Code				
1111	2a	RENT FROM GMU/S	STUDENTS	900002	7,707,288	7,707,288		
ex e	b	RENT FROM CAPIT	OL CONNECTION	900002	22,020	22,020		
Program Serwce Revenue	С	INTEREST ON DIRE	ECT FINANCING LEASE	531190	3,158,972	3,158,972		
7. 4.	d	-						
ž,	е							
E	f	All other progra	m service revenue					
ှို့ န		_						
	g 3		2a-2f		10,888,280			
	3		ome (including dividendar ar amounts)		2,930,361		1,434	2,928,927
	4	Income from invest	tment of tax-exempt bond	proceeds 🕨	0			
	5	Royalties		🕨	0			
			(ı) Real	(II) Personal				
	6a	Gross rents	5,716,208					
	Ь	Less rental expenses	5,305,724					
	С	Rental income or (loss)	410,484	0				
	d	Net rental incor	me or (loss)		410,486		384,013	26,473
			(ı) Securities	(II) O ther				
	7a	Gross amount from sales of assets other than inventory	28,657,197	316,128				
	b	Less cost or other basis and	27,566,800	223,460				
	_	sales expenses Gain or (loss)	1,090,397	92,668				
	c d	Net gain or (los	· · ·		1,183,065			1,183,065
Other Revenue	8a	Gross income frevents (not incl	rom fundraising luding ,810 reported on line 1c)		, ,			, ,
ď.			a	50,125				
<u> </u>	b	Less direct exp	penses b	80,960				
ᅙ	С	Net income or (loss) from fundraising	events 🛌	-30,835			-30,835
	9a	Gross income fi See Part IV, lin	rom gaming activities e 19 a					
	b	Less direct exp	penses b					
	С	Net income or (loss) from gaming acti	vities	0			
	10a	Gross sales of returns and allo						
	b c	Net income or (loss) from sales of inve		0			
	112	Miscellaneous		Business Code 900099	561,140			561,140
	114	INCOME FROM TRUSTS	TEKPETUAL					331,140
	b	OTHER INCOM	1E	900099	124,634			124,634
	c	<u> </u>						
	d	All other revenu	ie					
	е	Total. Add lines	11a-11d	🕨	685,774			
	12	Total revenue.	See Instructions	🗚		10.000.000	205 115	4 702 401
				·	63,499,627	10,888,280	385,447	4,793,404 Form 990 (2013)

Part IX Statement of Functional Expenses
Section 501(c)(3) and 501(c)(4) organizations must complete all columns All other organizations must complete column (A)

7b, 8b,	Check if Schedule O contains a response or note to any line in this t include amounts reported on lines 6b, , 9b, and 10b of Part VIII. Grants and other assistance to governments and organizations in the United States See Part IV, line 21	Part IX (A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising
7b, 8b,	Grants and other assistance to governments and organizations in the United States See Part IV, line 21		Program service	Management and	Fundraising
2	in the United States See Part IV, line 21			general expenses	expenses
		29,078,946	29,078,946		
	Grants and other assistance to individuals in the United States See Part IV, line 22	243,471	243,471		
	Grants and other assistance to governments, organizations, and individuals outside the United States See Part IV, lines 15 and 16	2,048	2,048		
4	Benefits paid to or for members	0			
	Compensation of current officers, directors, trustees, and key employees	341,771		341,771	
	Compensation not included above, to disqualified persons (as defined under section $4958(f)(1)$) and persons described in section $4958(c)(3)(B)$	0			
7	Other salaries and wages	369,432		369,432	
	Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	69,392		69,392	
9	Other employee benefits	99,201		99,201	<u>_</u>
10	Payroll taxes	44,203		44,203	
11	Fees for services (non-employees)				
а	Management	0			
b	Legal	79,826	14,970	64,856	
c	Accounting	127,297	6,800	120,497	
d	Lobbying	10,343		10,343	
е	Professional fundraising services See Part IV, line 17	0			
f	Investment management fees	237,416	5,390	232,026	
	Other (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O)	1,850,832	1,836,856	2,007	11,969
	Advertising and promotion	16,002	16,002	·	, , , , , , , , , , , , , , , , , , ,
	Office expenses	739,165	711,120	1,383	26,662
	Information technology	409,445	288,668	120,462	315
	Royalties	0			
	Occupancy	4,733,339	4,598,745	134,594	
	Travel	1,881,104	1,855,857	11,549	13,698
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0	2,000,001	2270.15	10,000
	Conferences, conventions, and meetings	2,174,566	2,033,762	4,763	136,041
	Interest	3,170,625	3,170,625	·	· · ·
	Payments to affiliates	0	. ,		
	Depreciation, depletion, and amortization	1,307,435	1,192,761	114,674	
23	Insurance	91,390	80,956	10,434	
24	Other expenses Itemize expenses not covered above (List miscellaneous expenses in line 24e If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O)				
а	OTHER ACADEMIC SUPPORT	2,040,611	2,040,611		
b	OTHER ADMINISTRATIVE SUPPORT	1,561,587	1,486,847	72,755	1,985
c	STAFF TRAINING AND PROF	176,907	162,714	13,347	846
d	FEDERAL RELATIONS	60,131	60,131		
e	All other expenses	587,450	497,314	74,376	15,760
25	Total functional expenses. Add lines 1 through 24e	51,503,935	49,384,594	1,912,065	207,276
	Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation Check here ► ☐ if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Par	tΧ	Balance Sheet Check if Schedule O contains a response or note to any line i	n this l	Part	:X			
						(A) Beginning of year		(B) End of year
	1	Cash-non-interest-bearing			•	47,802	1	58,314
	2	Savings and temporary cash investments				17,841,930	2	14,666,209
	3	Pledges and grants receivable, net				17,720,060	3	21,147,886
	4	Accounts receivable, net			•	842,242	4	352,054
	5	Loans and other receivables from current and former officers, employees, and highest compensated employees Complete Schedule L		0	5	0		
Assets	6	4958(f)(1)), persons described in section 4958(c)(3)(B), and	ns and other receivables from other disqualified persons (as defined under section (as defined under section (as (f)(1)), persons described in section 4958(c)(3)(B), and contributing employer sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary anizations (see instructions) Complete Part II of Schedule L					
- X	7	Notes and loans receivable, net				0	6 7	0
Ř	8	Inventories for sale or use				0	8	0
	9	Prepaid expenses and deferred charges				0	9	0
	10a	Land, buildings, and equipment cost or other basis Complete Part VI of Schedule D	10a	ĺ	 156,126,452			
	b	Less accumulated depreciation	10b		29,773,577	129,462,052	10c	126,352,875
	11	Investments—publicly traded securities				83,316,773	11	104,954,328
	12	Investments—other securities See Part IV, line 11				29,818,278	12	33,641,471
	13	Investments—program-related See Part IV, line 11				0	13	0
	14	Intangible assets			•	0	14	0
	15	Other assets See Part IV, line 11			•	67,056,322	15	69,425,121
	16	Total assets. Add lines 1 through 15 (must equal line 34) .				346,105,459	16	370,598,258
	17	Accounts payable and accrued expenses				9,953,452	17	10,276,292
	18	Grants payable				0	18	0
	19	Deferred revenue				1,260,758	19	1,182,747
	20	Tax-exempt bond liabilities			-	110,041,731	20	108,267,595
ای	21	Escrow or custodial account liability Complete Part IV of Sc	hedule	e D		9,683,161	21	11,239,670
Liabilitie	22	Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified						
<u> </u>		persons Complete Part II of Schedule L				0	22	0
	23	Secured mortgages and notes payable to unrelated third part	ies .			64,729,422	23	63,773,633
	24	Unsecured notes and loans payable to unrelated third parties		•		0	24	0
	25	Other liabilities (including federal income tax, payables to re and other liabilities not included on lines 17-24) Complete FD	art X			8,829,173	25	13,289,353
	26	Total liabilities. Add lines 17 through 25				204,497,697	26	208,029,290
Fund Balances		Organizations that follow SFAS 117 (ASC 958), check here ▶ lines 27 through 29, and lines 33 and 34.						
ğ.	27	Unrestricted net assets			•	5,074,896	27	11,896,268
<u>ස</u>	28	Temporarily restricted net assets				64,008,515	28	71,437,635
귤	29	Permanently restricted net assets			•	72,524,351	29	79,235,065
or Fur		Organizations that do not follow SFAS 117 (ASC 958), check complete lines 30 through 34.	here 🕨	- ┌	and			
اق	30	Capital stock or trust principal, or current funds					30	
Assets	31	Paid-in or capital surplus, or land, building or equipment fund					31	
Ą	32	Retained earnings, endowment, accumulated income, or othe	r funds	5			32	
Net	33	Total net assets or fund balances		•	ī	141,607,762	33	162,568,968
	34	Total liabilities and net assets/fund balances				346,105,459	34	370,598,258
								Form 990 (2013)

Par	Reconcilliation of Net Assets Check if Schedule O contains a response or note to any line in this Part XI				F
1	Total revenue (must equal Part VIII, column (A), line 12)	1		63,4	199,627
2	Total expenses (must equal Part IX, column (A), line 25)	2		51	503,935
3	Revenue less expenses Subtract line 2 from line 1			J 1 ,.	003,333
		3		11,9	995,692
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		141,6	507,762
5	Net unrealized gains (losses) on investments	_		7.0	264 255
6	Donated services and use of facilities	5		/,5	961,255
Ū	Donated services and use or actitudes	6			
7	Investment expenses	7			
8	Prior period adjustments	-			
_		8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		1,0	004,259
10	Net assets or fund balances at end of year Combine lines 3 through 9 (must equal Part X, line 33,	10		1621	568,968
Par	t XII Financial Statements and Reporting	10		102,	000,900
	Check if Schedule O contains a response or note to any line in this Part XII				. Г
				Yes	No
1	Accounting method used to prepare the Form 990				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		No
	If 'Yes,' check a box below to indicate whether the financial statements for the year were compiled or review a separate basis, consolidated basis, or both	wed or	1		
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Yes	
	If 'Yes,' check a box below to indicate whether the financial statements for the year were audited on a sepa basis, consolidated basis, or both	rate			
	Separate basis Consolidated basis • Both consolidated and separate basis				
C	If "Yes," to line 2a or 2b, does the organization have a committee that assumes responsibility for oversigh audit, review, or compilation of its financial statements and selection of an independent accountant?	t of th	е 2с	Yes	
	If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O	1			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?	e	3a		No
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the		3b		

Software ID: Software Version:

EIN: 54-1603842

Name: George Mason University Foundation Inc

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Form 990, Part VII - Compensation Compensated Employees, and Inde	pendent Cor	itracto	ors, ers	ıru	ste	es, r	ley	. Employees, nigi	nest	
(A) Name and Title	(B) A verage hours per week (list any hours for related	Posit more th person and a	ion (i nan o n is b	ne b oth ctor/	ox, u an of trus	ınless fficer tee)		(D) Reportable compensation from the organization (W- 2/1099-MISC)	(E) Reportable compensation from related organizations (W- 2/1099-MISC)	(F) Estimated amount of other compensation from the organization and
	organizations below dotted line)	Individual trustae or director	Institutional Trustee	Officei	Ke) emplojee	Highest compensated employee	Former		-,,	related organizations
Terri C Beirne Trustee	5	х						0	0	0
Robert E Buchanan	5	×						0	0	0
Trustee Antonio J Calabrese	5							_	_	_
Trustee W Jeffrey Carlton		×						0	0	0
Trustee	5	х						0	0	0
Kendal E Carson Trustee	5	х						0	0	0
Dennis J Cotter	5	×						0	0	0
Trustee Dorothy S Gray	5									
Trustee R Paul Gray	5	X						0	0	0
Trustee		Х						0	0	0
James W Hazel Chair	1 0	×		х				0	0	0
Najaf S Husain	5	х						0	0	0
Trustee Jeffery M Johnson	1 0	х		х				0	0	0
Treasurer Janet Bingham	20 0	х		х				0	75,114	7,016
Trustee/President Mahfuz Ahmed	20 0	,,								
Trustee Kay W Lewis	5	X						0	0	0
Trustee		Х						0	0	0
Gene L Frogale Trustee	5	×						0	0	0
James A Meriwether	5	х						0	0	0
Trustee Tim H Meyers	5	×						0	0	0
Immediate Past Chair John R Muha II	5							0	0	
Trustee		Х						0	0	0
J D Myers II Trustee	5	×						0	0	0
Louise C Nelson Trustee	5	х						0	0	0
John T Niehoff Trustee	5	х						0	0	0
Dolly C Oberoi	5	х						0	0	0
Trustee Joseph J O'Brien	5	Х						0	0	0
Trustee Dale B Peck	5	x						0	0	0
Trustee John Paul Phaup	5									
Trustee]	Х						0	0	0

Form 990, Part VII - Compensation of Officers, Directors, Trustees, Key Employees, Highest

Compensated Employees, and Independent Contractors (A) (B) (C) (D) (E) (F) Name and Title Average Position (do not check Reportable Reportable Estimated amount hours per more than one box, unless compensation compensation of other week (list person is both an officer from the from related compensation and a director/trustee) organization (Worganizations (Wany hours from the for related 2/1099-MISC) 2/1099-MISC) organization and Former Highest compensated employee Ş O Individual trustae or director organizations Institutional Trustee related below organizations emplo; ee dotted line) Benjamin H Graham 5 0 0 Х 0 Trustee William J Ridenour 1 0 Х 0 0 Χ Secretary Donna P Shafer 5 Х 0 0 0 Trustee Samuel R Strickland 5 Χ 0 0 0 Michael R Waple 5 Χ Trustee Thomas G Woolston 5 Χ Amır Hudda 5 Х Trustee M Yaqub Mırza 5 Х George C Newstrom 10 Х Χ Vice Chair John D Fa 40 0 Х 0 104,025 17,333 Trustee/DR of Real Estate Angel Cabrera 5 Х 0 625,957 183,653 Trustee 40 0 David A Roe 40 0 Χ Х 0 228,576 20,439 Trustee/Chief Op Officer Kenneth S Ball 5 Х 0 351,845 50,085 Trustee 40 0 Deborah Boehm-Davis 5 Χ 236,326 39,507 Trustee 40 0 Jeffrey A Smith 5 Х Trustee Michael P Toth 5 Χ Trustee Russel L Ray Jr 5 Х Trustee C Daniel Clemente 5 Χ Mary Van Leunen 40 0 Χ 0 111,853 20,239 Controller

efile GRAPHIC print - DO NOT PROCESS

As Filed Data -

DLN: 93493083008015

Employer identification number

OMB No 1545-0047

SCHEDULE A

(Form 990 or 990EZ)

Department of the Treasury Internal Revenue Service

h

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.

► Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

2013

Open to Public Inspection

George	e Maso	n University Foundation Inc			
		54-1603842			
Pai	rt I	Reason for Public Charity Status (All organizations must complete this part.) See instru	uctions.		
The o	rganı	zation is not a private foundation because it is (For lines 1 through 11, check only one box)			
1	Г	A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).			
2	Γ	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E)			
3	Γ	A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).			
4	Γ	A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A hospital's name, city, and state			_
5	Γ	An organization operated for the benefit of a college or university owned or operated by a governmental u	nıt describe	d in	
		section 170(b)(1)(A)(iv). (Complete Part II)			
6	\sqcap	A federal, state, or local government or governmental unit described in section $170(b)(1)(A)(v)$.			
7	<u>-</u>	An organization that normally receives a substantial part of its support from a governmental unit or from described in section $170(b)(1)(A)(vi)$. (Complete Part II)	the general	public	
8	<u> </u>	A community trust described in section 170(b)(1)(A)(vi) (Complete Part II)			
9	J	An organization that normally receives (1) more than 331/3% of its support from contributions, members		_	S
		receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more the	nan 331/3%	of	
		its support from gross investment income and unrelated business taxable income (less section 511 tax)	from busin	esses	
		acquired by the organization after June 30, 1975 See section 509(a)(2). (Complete Part III)			
10	Γ	An organization organized and operated exclusively to test for public safety See section 509(a)(4).			
11	Γ	An organization organized and operated exclusively for the benefit of, to perform the functions of, or to ca one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2) See set the box that describes the type of supporting organization and complete lines 11e through 11h a Type I b Type II c Type III - Functionally integrated d Type III - Non-fu	ection 509(a)(3).	Check
е	Γ	By checking this box, I certify that the organization is not controlled directly or indirectly by one or more other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(2)			
f		If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III check this box	supporting	organiz	zation,
g		Since August $17,2006$, has the organization accepted any gift or contribution from any of the following persons?			
		(i) A person who directly or indirectly controls, either alone or together with persons described in (ii)		Yes	No
		and (III) below, the governing body of the supported organization?	11 g(i)		
		(ii) A family member of a person described in (i) above?	11g(ii)		
		(iii) A 35% controlled entity of a person described in (i) or (ii) above?	11a(iii)		

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-9 above or IRC section (see	organizati col (i) list your gove	(iv) Is the organization in col (i) listed in your governing document?		notify zation f your t?	(vi) Is the organization in col (i) organized in the US?		(vii) A mount of monetary support	
		instructions))	Yes	No	Yes	No	Yes	No		
Total										

Provide the following information about the supported organization(s)

supported organization

instructions

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.) Section A. Public Support Calendar year (or fiscal year beginning (a) 2009 **(b)** 2010 (c) 2011 (d) 2012 (e) 2013 (f) Total in) 🟲 1 Gifts, grants, contributions, and membership fees received (Do 46,081,689 29,186,169 36,388,730 39,832,945 47,432,496 198,922,029 not include any "unusual grants ") Tax revenues levied for the organization's benefit and either 0 paid to or expended on its behalf 3 The value of services or facilities furnished by a governmental unit 0 to the organization without charge 46,081,689 29,186,169 36,388,730 39,832,945 47,432,496 198,922,029 Total. Add lines 1 through 3 The portion of total contributions by each person (other than a governmental unit or publicly 32,509,687 supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) Public support. Subtract line 5 166,412,342 from line 4 Section B. Total Support Calendar year (or fiscal year **(b)** 2010 (d) 2012 **(e)** 2013 (a) 2009 (c) 2011 (f) Total beginning in) 🟲 46,081,689 Amounts from line 4 29,186,169 36,388,730 39,832,945 47,432,496 198,922,029 Gross income from interest, dividends, payments received on securities loans, rents, royalties 6,880,669 23,598,283 2,134,190 2,533,554 2,955,400 38,102,096 and income from similar sources Net income from unrelated business activities, whether or 385,447 385,447 not the business is regularly carried on 10 Other income Do not include gain or loss from the sale of 557,612 569,349 431,583 471,809 735,899 2,766,252 capital assets (Explain in Part IV) 11 Total support (Add lines 7 240,175,824 through 10) 12 Gross receipts from related activities, etc (see instructions) 12 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a 501(c)(3) organization, check 13 Section C. Computation of Public Support Percentage 14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f)) 14 69 288 % Public support percentage for 2012 Schedule A, Part II, line 14 15 66 440 % 16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box ┡┰ and stop here. The organization qualifies as a publicly supported organization b 33 1/3% support test—2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this ►□ box and stop here. The organization qualifies as a publicly supported organization 17a 10%-facts-and-circumstances test - 2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and stop here. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization b 10%-facts-and-circumstances test - 2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here.** Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly

Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see

Schedule A (Form 990 or 990-EZ) 2013 Part III Support Schedule for Organizations Described in Section 509(a)(2) (Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.) Section A. Public Support

Cale	ndar year (or fiscal year beginning in) 🟲	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received (Do not						
2	include any "unusual grants ") Gross receipts from admissions,						
_	merchandise sold or services						
	performed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt						
	purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or						
4	business under section 513 Tax revenues levied for the						
•	organization's benefit and either						
	paid to or expended on its						
_	behalf The value of services or facilities						
5	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	A mounts included on lines 1, 2,						
	and 3 received from disqualified persons						
ь	Amounts included on lines 2 and 3						
	received from other than						
	disqualified persons that exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
c	Add lines 7a and 7b						
8	Public support (Subtract line 7c						
	from line 6) ction B. Total Support						
	ndar year (or fiscal year beginning	() 2000	(1) 2010	() 2011	(1) 2012	() 2012	(C) T
				(A) 2011 I	(d) 2012	(e) 2013	(f) Total
	in) ►	(a) 2009	(b) 2010	(c) 2011	(4) 2012	(-,	(-,
9	in) ► A mounts from line 6	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(5, 2222	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	in) ► A mounts from line 6 Gross income from interest,	(a) 2009	(B) 2010	(6) 2011	(4) 2012	(0, 2000	(7,7,5,5,1)
9	in) ► A mounts from line 6	(a) 2009	(b) 2010	(6) 2011	(4) 2012	(5,232	
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated	(a) 2009	(b) 2010	(6) 2011	(1) 2012		
9 10a b	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on	(a) 2009	(b) 2010	(6) 2011	(4) 2322		
9 10a b	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)	(a) 2009	(b) 2010	(6) 2011			
9 10a b c 11	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c,	(a) 2009	(b) 2010	(c) 2011			
9 10a b c 11	In) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV)						
9 10a b c 11 12	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second				
9 10a b c 11 12 13 14	in) A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here	or the organizati	on's first, second	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage for 2013	or the organizati ic Support Pe (line 8, column (on's first, second ercentage f) divided by line	, thırd, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201	or the organization of the	on's first, second ercentage f) divided by line art III, line 15	, third, fourth, or		a 501(c)(3) orga	nization,
9 10a b c 11 12 13 14 Se 15 16 Se	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the	on's first, second ercentage f) divided by line art III, line 15 me Percenta	, third, fourth, or 13, column (f))	fifth tax year as a	a 501(c)(3) orga 15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization ic Support Performance (line 8, column (2 Schedule A, Paragraphic Performance) colors (line 10c, colors)	on's first, second ercentage f) divided by line art III, line 15 me Percentagolumn (f) divided	, third, fourth, or 13, column (f)) ge by line 13, colum	fifth tax year as a	15 16	nization,
9 10a b c 11 12 13 14 Se 15 16 Se 17 18	A mounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 Add lines 10a and 10b Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on Other income Do not include gain or loss from the sale of capital assets (Explain in Part IV) Total support. (Add lines 9, 10c, 11, and 12) First five years. If the Form 990 is f check this box and stop here ction C. Computation of Publ Public support percentage from 201 ction D. Computation of Inve	or the organization of the organization of the organization of the state of the sta	on's first, second ercentage f) divided by line art III, line 15 me Percentago olumn (f) divided A, Part III, line 1	, third, fourth, or 13, column (f)) ge by line 13, column	fifth tax year as a	15 16	nization,

33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3% and line 18

is not more than 33 1/3%, check this box and **stop here.** The organization qualifies as a publicly supported organization Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV		formation. Provide the explanations required by Part II, line 10; Part II, lin ne 12. Also complete this part for any additional information. (See instruction				
		Facts And Circumstances Test				
Retu	ırn Reference	Explanation				
		Schodulo A / Form 000 o	000 E7) 201			

Schedule A (Form 990 or 990-EZ) 2013

DLN: 93493083008015

OMB No 1545-0047

SCHEDULE C (Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.

► See separate instructions. ► Information about Schedule C (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Open to Public Inspection

If the organization answered "Yes" to Form 990, Part IV, Line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations Complete Parts I-A and B Do not complete Part I-C
- ◆ Section 501(c) (other than section 501(c)(3)) organizations Complete Parts I-A and C below Do not complete Part I-B
- ◆ Section 527 organizations Complete Part I-A only

If the organization answered "Yes" to Form 990, Part IV, Line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- ◆ Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)) Complete Part II-A Do not complete Part II-B
- ◆ Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)) Complete Part II-B Do not complete Part II-A

	me of the organization			Employer ider	ntification number
Gec	nge mason onliversity roundation the			54-1603842	
ar	t I-A Complete if the or	ganization is exempt under	section 501(c) or is a section 527	7 organization.
1	Provide a description of the or	ganızatıon's dırect and ındırect politic	al campaign act	ıvıtıes ın Part IV	
2	Political expenditures			▶	\$
3	Volunteer hours				
Par	Complete if the or	ganization is exempt under	section 501(c)(3).	
1	•	e tax incurred by the organization und	-		<u> </u>
2	•	e tax incurred by organization manag			*
3	If the organization incurred a s	section 4955 tax, did it file Form 472	O for this year?		☐ Yes ☐ No
4a	Was a correction made?				☐ Yes ☐ No
ь	If "Yes," describe in Part IV				
Par	t I-C Complete if the or	ganization is exempt under :	section 501(c), except section 50)1(c)(3).
1	Enter the amount directly expe	ended by the filing organization for se	ction 527 exemp	ot function activities 🕨	\$
2	Enter the amount of the filing of exempt function activities	organization's funds contributed to ot	her organizations	s for section 527 ►	\$
3	Total exempt function expendi	tures Add lines 1 and 2 Enter here a	and on Form 112	0-POL, line 17b ►	\$
4	Did the filing organization file i	Form 1120-POL for this year?			☐ Yes ☐ No
5	organization made payments l amount of political contribution	nd employer identification number (E) For each organization listed, enter the ns received that were promptly and d political action committee (PAC) If	e amount paid fro irectly delivered	om the filing organization's to a separate political orga	funds Also enter the anization, such as a
	(a) Name	(b) Address	(c) EIN	(d) A mount paid from filing organization's funds If none, enter -0-	(e) A mount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter - 0 -
		1	1	i e	i

Sch	nedule C (Form 990 or 990-EZ) 2013					Page 2
Pä	art II-A Complete if the organization	is exempt under	section 501(c)(3) and file	ed Form 5768	
_	under section 501(h)).		Link in Doub TV an	- h - 66:1: - h - d		a adduces FIN
٠.	Check ► If the filing organization belongs to a expenses, and share of excess lobb		iist in Part IV ea	ch amiliated gro	up members nam	e, address, EIN,
3	Check ► ☐ If the filing organization checked bo		l" provisions app	ly		
	Limits on Lobbying E (The term "expenditures" means ar		l.)		(a) Filing organization's totals	(b) Affiliated group totals
La	Total lobbying expenditures to influence public o	pinion (grass roots lob	bying)			
ь	Total lobbying expenditures to influence a legisl	ative body (direct lobby	yıng)			
c	Total lobbying expenditures (add lines 1a and 1	o)		Γ		
d	O ther exempt purpose expenditures			Γ		
e	Total exempt purpose expenditures (add lines 1	c and 1d)		Γ		
f	Lobbying nontaxable amount Enter the amount is columns	rom the following table	ın both			
	If the amount on line 1e, column (a) or (b) is:	The lobbying nontax	able amount is:			
	Not over \$500,000	20% of the amount on lir	ne 1e			
	Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the	e excess over \$500,0	00		
	Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the	e excess over \$1,000	,000		
	Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the	excess over \$1,500,0	000		
	Over \$17,000,000	\$1,000,000				
g	Grassroots nontaxable amount (enter 25% of lir	ue 1f)				
h	Subtract line 1g from line 1a If zero or less, ent	er-0-				
i	Subtract line 1f from line 1c If zero or less, ente	er - 0 -				
j	If there is an amount other than zero on either li section 4911 tax for this year?	ne 1h or line 1ı, did the	organization file	Form 4720 repo	orting	┌ Yes ┌ No
	(Some organizations that made a columns below. See t	he instructions fo	ection do not r lines 2a thro	havè to con ough 2f on p		ne five
	Lobbying Exp	enditures During	4-Year Avera ⊤	ging Period	1	1
	Calendar year (or fiscal year beginning in)	(a) 2010	(b) 2011	(c) 2012	(d) 2013	(e) Total
2a	Lobbying nontaxable amount					
b	Lobbying ceiling amount (150% of line 2a, column(e))					
c	Total lobbying expenditures					
d	Grassroots nontaxable amount					

e Grassroots ceiling amount (150% of line 2d, column (e))

Grassroots lobbying expenditures

Sche	edule C (Form 990 or 990-EZ) 2013				Page 3
	rt II-B Complete if the organization is exempt under section 501(c)(3) and has filed Form 5768 (election under section 501(h)).	NOT			
		(a	1)	(b)
	each "Yes" response to lines 1a through 11 below, provide in Part IV a detailed description of the lobbying vity.	Yes	No	Amo	unt
1	During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of				
а	Volunteers?		Νo		
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?		Νo		
C	Media advertisements?		Νo		
d	Mailings to members, legislators, or the public?		No		
е	Publications, or published or broadcast statements?		No		
f	Grants to other organizations for lobbying purposes?	Yes			10,343
g	Direct contact with legislators, their staffs, government officials, or a legislative body?		No		
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		No		
i	O ther activities?		No		
j	Total Add lines 1c through 1i				10,343
2a	Did the activities in line 1 cause the organization to be not described in section $501(c)(3)$?		No		
b	If "Yes," enter the amount of any tax incurred under section 4912				
C	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?				
Pai	t IIII-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6).	501(c))(5), o	r secti	on
				Ye	s No
1	Were substantially all (90% or more) dues received nondeductible by members?			1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?			2	
3	Did the organization agree to carry over lobbying and political expenditures from the prior year?			3	
Pa	rt III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered line 3, is answered "Yes."				
1	Dues, assessments and similar amounts from members	1			

2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
C	Total	2c	
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues	3	
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year?	4	
5	Taxable amount of lobbying and political expenditures (see instructions)	5	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, Part II-A (affiliated group list), Part II-A, line 2, and Part II-B, line 1 Also, complete this part for any additional information

Return Reference	Explanation
	The George Mason University Foundation, Inc provided grants to other organizations for professional services related to lobbying for issues in higher education

201104410 3 (1 01111 3 3 0 01 3 3 0 12) 2 0 1 3		r age -			
Part IV Supplemental Information	on <i>(continued)</i>				
Return Reference	Explanation				

Schedule D (Form 990) 2013

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493083008015

OMB No 1545-0047

SCHEDULE D

(Form 990)

Department of the Treasury

Supplemental Financial Statements

► Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b ► Attach to Form 990. ► See separate instructions. ► Information about Schedule D (Form 990)

Open to Public

mal Revenue Service	and its instruct	ions is at <u>www.irs.gov/10111990</u> .			Inspec	etioi	1
Name of the organization George Mason University Founda	ation Inc		Emp	loyer ident if ica	tion numl	ber	
			54-:	1603842			
		vised Funds or Other Similar F	unds	or Accounts	. Compl	ete ii	f th
organization	answered "Yes" to Form 990	, Part IV, line 6. (a) Donor advised funds	<u> </u>	(b) Funds and o	othor occ	nto	
Total number at end of	fvear	(a) Donor advised funds		(b) Fullus allu (other acco	Junes	
Aggregate contribution	•		+				
Aggregate grants from							
Aggregate value at en	, -, ,		+				
		Lors in writing that the assets held in dor	or advi	sed			
funds are the organiza	tion's property, subject to the or	ganization's exclusive legal control?			☐ Yes	Г	No
	le purposes and not for the benef	onor advisors in writing that grant funds fit of the donor or donor advisor, or for a			┌ Yes	Г	No
rt III Conservatio	on Easements. Complete if	the organization answered "Yes" t	to Forn	n 990, Part IV	/, line 7.		
	ation easements held by the org nd for public use (e g , recreation ral habitat					a	
□ Preservation of op	en space						
Complete lines 2a three easement on the last		a qualified conservation contribution in t	the forn	n of a conservat	tion		
casement on the rase	ady of the tax year			Held at the	End of th	e Yea	ar
Total number of conse	ervation easements		2a				
Total acreage restrict	ed by conservation easements		2b				
Number of conservation	on easements on a certified histo	oric structure included in (a)	2c				
	on easements included in (c) acc ed in the National Register	quired after 8/17/06, and not on a	2d				
Number of conservation	on easements modified, transferr	ed, released, extinguished, or terminate	ed by th	ne organization	during		
the tax year ►							
Number of states who	ro proporty subject to conservat	ion easement is located 🛌					
Does the organization		the periodic monitoring, inspection, han		violations, and	┌ Yes	_	No
		cting, and enforcing conservation easer	ments o	luring the year	,	,	
A mount of expenses	ncurred in monitoring, inspecting	g, and enforcing conservation easement	s during	g the year			
▶ \$							
Does each conservati and section 170(h)(4)		d) above satisfy the requirements of sec	ction 17	70(h)(4)(B)(ı)	┌ Yes	Г	No
balance sheet, and inc		nservation easements in its revenue an e footnote to the organization's financia ents					
		s of Art, Historical Treasures, 'es" to Form 990, Part IV, line 8.	or Otl	her Similar .	Assets.		
If the organization ele works of art, historical	cted, as permitted under SFAS 1 I treasures, or other similar asse	.16 (ASC 958), not to report in its reve its held for public exhibition, education, to its financial statements that describe	or rese	arch in furthera			
If the organization ele works of art, historica	cted, as permitted under SFAS 1	16 (ASC 958), to report in its revenue its held for public exhibition, education,	statem	ent and balance		blıc	
(i) Revenues included	l ın Form 990, Part VIII, line 1			► \$			_
(ii) Assets included in				• 	!	572 <i>.</i> 5	67
If the organization rec	eived or held works of art, histor	rcal treasures, or other similar assets for 116 (ASC 958) relating to these items				- /-	
-				k . #			
	Form 990, Part VIII, line 1			P			
Assets included in Fo	rm 990, Part X			► \$			

Part	Organizations Maintaining Co	llections of Art	, His	toric	al Treas	ures, or Ot	her Similar As	ssets (continued)
3	Using the organization's acquisition, access collection items (check all that apply)	ion, and other record	ds, ch			_	-	e of its
а	Public exhibition		d		Loan or ex	change progra	ms	
b	Scholarly research		е		Other			
С	Preservation for future generations							
4	Provide a description of the organization's co Part XIII	ollections and expla	ın how	v they	further the	organızatıon's	exempt purpose	ın
5	During the year, did the organization solicit							F., F.,
Day	assets to be sold to raise funds rather than to the sold to raise funds rather than to the sold to the							Yes V No
Pal	Part IV, line 9, or reported an an					ni aliswereu	res to roilli	99 0,
1a	Is the organization an agent, trustee, custoc included on Form 990, Part X?					or other asse	ts not	┌ Yes
b	If "Yes," explain the arrangement in Part XII	I and complete the	follow	ving tal	ble	_		
							Aı	mount
С	Beginning balance					_1	c	
d	Additions during the year					<u> </u>	d	
e	Distributions during the year					_	e	
f	Ending balance					1	f	
2a	Did the organization include an amount on Fo	orm 990, Part X, line	21?					✓ Yes
ь	If "Yes," explain the arrangement in Part XII							<u></u>
Pa	rt V Endowment Funds. Complete	If the organization (a)Current year		wered Prior year			Part IV, line 10. (d)Three years back	
1a	Beginning of year balance	59,260,526	(0)		4,969	50,842,953	42,927,401	40,430,805
ь	Contributions	5,086,288		2,04	0,650	8,101,921	3,722,926	978,018
c	Net investment earnings, gains, and losses	7,807,989		4,18	9,281	-1,397,545	5,726,647	2,555,366
d	Grants or scholarships							
e	Other expenditures for facilities and programs	2,600,467		2,13	4,374	2,382,360	1,534,021	1,036,788
f	Administrative expenses							
g	End of year balance	69,554,336			0,526	55,164,969	50,842,953	42,927,401
2	Provide the estimated percentage of the cur	•	e (lın	e 1g, c	column (a)) held as		
а	Board designated or quasi-endowment 🕨	0 010 %						
b	Permanent endowment ► 99 990 %							
C	Temporarily restricted endowment ► The percentages in lines 2a, 2b, and 2c sho	uld equal 100%						
3a	Are there endowment funds not in the posse	ssion of the organiza	ation t	hat ar	e held and	admınıstered	for the	
	organization by (i) unrelated organizations						За	(i) Yes No
	(ii) related organizations		• .				——	(ii) No
ь	If "Yes" to 3a(II), are the related organization			chedu	le R? .		· · · · · · · · · · · · · · · · · · ·	Bb
4	Describe in Part XIII the intended uses of the	ne organization's end	dowme	ent fun	ıds			
Par	t VI Land, Buildings, and Equipme 11a. See Form 990, Part X, line		he or	rganız	ation ans	wered 'Yes'	to Form 990, P	art IV, line
	Description of property	10.			ost or other investment)	(b)Cost or other)		(d) Book value
	Land					27,396,7	87	27,396,787
	Buildings					93,110,3		<u> </u>
	Leasehold improvements					55,110,5	25,10.,30	33,323,003
	Equipment					834,9	20 589,19	2 245,728
_ e	Other					34,784,3	51	34,784,351
	I. Add lines 1a through 1e <i>(Column (d) must e</i>	qual Form 990, Part >	(, colu	mn (B)	, line 10(c)	.)		126,352,875
							Schedule	D (Form 990) 2013

Part VII Investments—Other Securities. Co See Form 990, Part X, line 12.			
(a) Description of security or category (including name of security)	(b)Book value	(c) Method of va Cost or end-of-year i	
(1)Financial derivatives		, , , , , , , , , , , , , , , , , , , ,	
(2)Closely-held equity interests			
(3)Other	22.641.471	_	
(A) OTHER SECURITIES	33,641,471	F	
Total. (Column (b) must equal Form 990, Part X, col (B) line 12)	33,641,471		
Part VIII Investments—Program Related. (Complete if the organization	n answered 'Yes' to Fo	orm 990, Part IV, line 11c.
See Form 990, Part X, line 13. (a) Description of investment	(b) Book value	(c) Method of va	lluation
	(=, = = = = = = = = = = = = = = = = = =	Cost or end-of-year	
Total. (Column (b) must equal Form 990, Part X, col (B) line 13)	+		
Part IX Other Assets. Complete if the organizat		, Part IV, line 11d See F	
(a) Desc	cription		(b) Book value
(1) OTHER ASSETS (2) ANNUITY BENEFIT CONTRACT			703,526 497,801
(3) DEFERRED LOAN COSTS			1,040,303
(4) BENEFICIAL INT IN PERP TRUSTS			11,788,420
(5) LEASING COMMISSIONS			1,404,393
(6) ART & ANTIQUES			572,567
(7) NET INV IN DIRECT FIN LEASE			52,328,945
(8) DEPOSITS HELD WITH TRUSTEE			1,089,166
Total. (Column (b) must equal Form 990, Part X, col.(B) line			69,425,121
Part X Other Liabilities. Complete if the org	ganization answered 'Yes' to	o Form 990, Part IV, l	ine 11e or 11f. See
Form 990, Part X, line 25. (a) Description of liability	(b) Book value		
Federal income taxes	0		
ACCRUED ANNUITY BENEFIT	497,801		
UNEARNED RENT	6,941,446		
DERIVATIVE OBLIGATIONS	5,850,106		
	+		
Total. (Column (b) must equal Form 990, Part X, col (B) line 25)	12 200 252		
- Court (Column (D) must equal rollin 990, rait Λ, col (D) line 25)	13,289,353		

the organization answered 'Yes' to Form 990, Part IV, line 1 revenue, gains, and other support per audited financial statements into included on line 1 but not on Form 990, Part VIII, line 12 inrealized gains on investments	2a 2b 2c 2d	7,961,255 91,161 6,309,981	1	77,754,264
nrealized gains on investments	2b 2c 2d	91,161		
red services and use of facilities	2b 2c 2d	91,161		
reries of prior year grants	2c 2d	6,309,981		
(Describe in Part XIII)..................................	2d			
nes 2a through 2d				
set line 2e from line 1			2e	14,362,39
actime 2e nom me 1			3	63,391,867
nts included on Form 990, Part VIII, line 12, but not on line 1				
tment expenses not included on Form 990, Part VIII, line 7b .	4a	188,720		
(Describe in Part XIII)...............	4b	-80,960		
nes 4a and 4b			4c	107,760
revenue Add lines 3 and 4c. (This must equal Form 990, Part I, line	12)		5	63,499,627
		nts With Expenses	per Ret	urn. Complete
			1	56,793,058
			-	30,, 30,030
· · · · · · · · · · · · · · · · · · ·	2a	91 161		
	-	31,101		
· · · · · ·	-			
	_	5.386.682		
			2e	5,477,84
				51,315,215
				01,010,210
	4a	188.720		
	4b			
			4c	188,720
				51,503,935
		<u> </u>		31,303,33
	tment expenses not included on Form 990, Part VIII, line 7b. (Describe in Part XIII)	tment expenses not included on Form 990, Part VIII, line 7b . 4a (Describe in Part XIII)	tment expenses not included on Form 990, Part VIII, line 7b	truent expenses not included on Form 990, Part VIII, line 7b . 4a 188,720 (Describe in Part XIII)

Collections	learly and to gain an appreciation of the artwork
Escrow or Custodial Account Liability	Schedule D, Part IV, Line 2b The Foundation maintains certain assets, primarily investments, on behalf of several legally autonomous organizations and other programs associated with the university
Intended Uses of Endowment Funds	Schedule D, Part V, Line 4 The Foundation's endowment consists of approximately 400 individual funds established for a variety of purposes including academic support, eminent scholars, scholarships, athletics, facilities, library, and research
Liability for Uncertain Tax Position (ASC 740)	Schedule D, Part X, Line 2 Under the provisions of the Internal Revenue Code Section 501(c)(3) and the applicable income tax regulations of the Commonwealth of Virginia, the Foundation is exempt from taxes on income other than unrelated business income. The Foundation recognizes or derecognizes tax positions on a "more likely than not" threshold. This applies to positions taken or expected to be taken in a tax return. The Foundation considered its income tax positions under the "more likely than not" level of certainty and determined there is no requirement to accrue any income tax liability.
Other Adjustments to Revenue	Schedule D, Part XI, Line 2D Split Interest Agreements, Change in Value 54,606 GMUF Arlington Campus, LLC 5,305,722 Change in Value of Perpetual Trusts 985,126 Unrealized Loss on Derivatives -35,473 Total to Schedule D, Part XI, Line 2D 6,309,981
Other Adjustments to Revenue	Schedule D, Part XI, Line 4B Fundraising event expenses -80,960 Total to Schedule D, Part XI, Line 4B -80,960
Other Adjustments to Expenses	Schedule D, Part XII, Line 2D GMUF Arlington Campus, LLC 5,305,722 Fundraising event expenses 80,960 Total to Schedule D, Part XII, Line 2D 5,386,682
	Schedule D (Form 990) 2013

	<u> </u>	
Part XIII	Supplemental Info	ormation (continued)
Ret	turn Reference	Explanation

Schedule D (Form 990) 2013

Additional Data

Software ID: Software Version:

EIN: 54-1603842

Name: George Mason University Foundation Inc

Form 990, Schedule D, Part IX, - Other Assets

(a) Description	(b) Book value
(1) OTHER ASSETS	703,526
(2) ANNUITY BENEFIT CONTRACT	497,801
(3) DEFERRED LOAN COSTS	1,040,303
(4) BENEFICIAL INT IN PERP TRUSTS	11,788,420
(5) LEASING COMMISSIONS	1,404,393
(6) ART & ANTIQUES	572,567
(7) NET INV IN DIRECT FIN LEASE	52,328,945
(8) DEPOSITS HELD WITH TRUSTEE	1,089,166

efile GRAPHIC print - DO NOT PROCESS

SCHEDULE F

Department of the Treasury

Internal Revenue Service

(Form 990)

As Filed Data -

DLN: 93493083008015

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" to Form 990, Part IV, line 14b, 15, or 16.

► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule F (Form 990) and its instructions is at www.irs.gov/form990.

OMB No 1545-0047

2013

Open to Public Inspection

vame of the organization George Mason University Foundation I	Employer ident	Employer identification number								
seorge Mason Oniversity Foundation 1	·IIC			54-1603842						
Part I General Information "Yes" to Form 990, Par			ne United States. Co	omplete if the organiz	ation answered					
For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?										
2 For grantmakers. Describe in assistance outside the United		ganızatıon's pı	rocedures for monitorii	ng the use of its grant	s and other					
3 Activites per Region (The follow	ing Part I, line 3	table can be du	uplicated if additional spa	ce is needed)						
(a) Region	(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in region	(d) Activities conducted in region (by type) (e g , fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in region	(f) Total expenditures for and investments in region					
(1) See Add'l Data		-								
(2)										
(3)										
(4)										
(5)										
3a Sub-total b Total from continuation sheets to Part I					27,816,627					
c Totals (add lines 3a and 3b)					27,816,627					

Pa						ited States. Compl duplicated if additior			to Form 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) A mount of cash grant	(f) Manner of cash disbursement	(g) A mount of non-cash assistance	(h) Description of non-cash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(:	1)								
(:	2)								
(:	3)								
(4	4)								
2						ies by the foreign co (c)(3) equivalency l			
3	Enter total nur	nber of other or	ganızatıons or ent	rities					

Schedule F (Form 990) 2013

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 16.

Part III can be	duplicated if addit	ional space is ne	eeded.				
(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) A mount of cash grant	(e) Manner of cash disbursement	(f) A mount of non-cash assistance	(g) Description of non-cash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							
	1			l .			

Part IV Foreign Forms

1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? <i>If "Yes,"the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)</i>	▼	Yes	Γ	Νo
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to file Form 3520, Annual Return to Report Transactions with Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A)	Γ	Yes	[ব	No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons with Respect to Certain Foreign Corporations. (see Instructions for Form 5471)	Г	Yes	ি	Νo
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund. (see Instructions for Form 8621)	Γ	Yes	굣	No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons with Respect to Certain Foreign Partnerships. (see Instructions for Form 8865)	Г	Yes	া	Νo
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to file Form 5713, International Boycott Report (see Instructions for Form 5713).	Г	Yes	<u>~</u>	No

Schedule F (Form 990) 2013

Schedule F (Form 990) 2013 Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

990 Schedule F, Supplemental Information

Return Reference	Explanation
Other Information	Schedule F, Part I, Line 2 The George Mason University Foundation follows established disb ursement procedures that ensure all payments are properly documented, supported, recorded, approved by the appropriate officials and management, made for valid purposes that are re asonable and necessary, and made in compliance with government regulations. All disburseme nts of donor restricted funds are made in accordance with any purpose restrictions, for the ebenefit of George Mason University or other affiliated educational and research organizations. The Foundation disburses funds to George Mason University and other affiliated educational and research organizations for scholarships, fellowships, awards, and general oper ating expenses based on eligibility decisions made by the foundation/university affiliated entities.

Additional Data

Software ID: Software Version:

EIN: 54-1603842

Name: George Mason University Foundation Inc

Form 990 Schedule F Part I - Activities Outside The United States

(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
Europe (Including Iceland and Greenland)			Program Services	Travel	9,498
Central America and the Caribbean			Program Services	Travel, Scholarships	13,648
North America			Program Services	Travel, Conference	27,282

Form 990 Schedule F Part I - Activities Outside The United States							
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region		
East Asia and the Pacific			Program Services	Travel, Conference	1,013		
Europe (Including Iceland and Greenland)			Investments		3,681,345		
Central America and the Caribbean			Investments		12,734,539		

Form 990 Schedule F P	<u> art I - Activit</u>	<u>ies Outside Tl</u>	he United States		
(a) Region	(b) Number of offices in the region	(c) Number of employees or agents in region	(d) Activities conducted in region (by type) (i e , fundraising, program services, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service (s) in region	(f) Total expenditures for region
North America			Investments		11,349,302

DLN: 93493083008015

OMB No 1545-0047

SCHEDULE G (Form 990 or 990-EZ)

Department of the Treasury

Internal Revenue Service

10

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" to Form 990, Part IV. lines 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a. Attach to Form 990 or Form 990-EZ. See separate instructions.

Open to Public Inspection

Information about Schedule G (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990. **Employer identification number** Name of the organization George Mason University Foundation Inc 54-1603842 Part I Fundraising Activities. Complete if the organization answered "Yes" to Form 990, Part IV, line 17. Form 990-EZ filers are not required to complete this part. Indicate whether the organization raised funds through any of the following activities. Check all that apply Mail solicitations e Solicitation of non-government grants Internet and email solicitations f Solicitation of government grants Phone solicitations g | Special fundraising events In-person solicitations Did the organization have a written or oral agreement with any individual (including officers, directors, trustees or key employees listed in Form 990, Part VII) or entity in connection with professional fundraising services? Γ Yes Γ No If "Yes," list the ten highest paid individuals or entities (fundraisers) pursuant to agreements under which the fundraiser is to be compensated at least \$5,000 by the organization (i) Name and address of (ii) Activity (iii) Dıd (iv) Gross receipts (v) A mount paid to (vi) A mount paid to ındıvıdual fundraiser have from activity (or retained by) (or retained by) or entity (fundraiser) custody or fundraiser listed in organization control of col (i) contributions? Yes No

List all states in which the organization is registered or licensed to solicit contributions or has been notified it is exempt from registration or licensing

		G (Form 990 or 990-EZ) 2013				Page 2
Pai	rt II	Fundraising Events. Commore than \$15,000 of fundrevents with gross receipts of	aising event contribut			
		J 1	(a) Event #1 Univ. Life Golf (event type)	(b) Event #2 PC Fall Golf (event type)	(c) O ther events 1 (total number)	(d) Total events (add col (a) through col (c))
<u>4</u>			68,48			117,935
Revenue	1	Gross receipts				
Æ	3	Less Contributions Gross income (line 1	43,69!	14,080	10,035	67,810
	3	minus line 2)	24,790	13,245	12,090	50,125
	4	Cash prizes				
မွာ	5	Noncash prizes	4,838	5,604	3,345	13,787
Expenses	6	Rent/facility costs	12,966	12,725	15,965	41,656
	7	Food and beverages .	3,108	5,346	3	8,454
Direct	8	Entertainment	600			600
ā	9	Other direct expenses .	5,510	3,650	7,303	16,463
	10	Direct expense summary Add lir	nes 4 through 9 in column	ı(d)		(80,960)
	11	Net income summary Subtract li			•	-30,835
Par	t II			"Yes" to Form 990, Pa	ırt IV, lıne 19, or repo	
Reveilue		\$15,000 on Form 990-EZ, li	(a) Bingo	(b) Pull tabs/Instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col (a) through col (c))
<u>~</u>	1	Gross revenue				
မှ	2	Cash prizes				
sesuedy	3	Non-cash prizes				
ш	4	Rent/facility costs				
Direct	5	Other direct expenses				
	6	Volunteer labor	│ Yes %	┌ Yes %	┌ Yes %	
	7	Direct expense summary Add line	s 2 through 5 in column (d)	•	
	8	Net gaming income summary Sub	tract line 7 from line 1, co	olumn (d)		
9 a b	Is	ter the state(s) in which the organization licensed to operate No," explain	e gaming activities in eac	h of these states?		
10a b		re any of the organization's gaming Yes," explain	licenses revoked, susper	nded or terminated during		

Does	s the organization operate gaming activit	ies with nonmembers	;?
12			st or a member of a partnership or other entity
		•	· · · · · · · · · · · · · · · · · · ·
13	Indicate the percentage of gaming acti		Yes No
a			
ь			
14	·		organization's gaming/special events books and records
			g
	Name 🟲		
	Address ►		
15a			m whom the organization receives gaming
L			
Ь	amount of gaming revenue retained by		ne organization 🟲 \$ and the
_			
С	If "Yes," enter name and address of the	third party	
	Name ▶		
	Address 🏲		
16	Gaming manager information		
	Name 🟲		
	Gaming manager compensation > \$		
	Description of services provided •		
			<u>_</u>
	·	Employee	Independent contractor
17	Mandatory distributions	- I	bla diskubishing form bla manning managed to
а			ble distributions from the gaming proceeds to
			Yes No
b			istributed to other exempt organizations or spent
Day	in the organization's own exempt activity To the organization's own exempt activity To the organization's own exempt activity To the organization's own exempt activity The organization of the organizati		planations required by Part I, line 2b, columns (iii) and (v), and
Fal		b, 15c, 16, and 17	blanations required by Part 1, line 2b, columns (iii) and (v), and b, as applicable. Also complete this part to provide any
	Return Reference	-	Explanation

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

Schedule I (Form 990)

Grants and Other Assistance to Organizations, Governments and Individuals in the United States

Employer identification number

DLN: 93493083008015 OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

George Mason University Foundation Inc

Complete if the organization answered "Yes," to Form 990, Part IV, line 21 or 22. Attach to Form 990

▶ Information about Schedule I (Form 990) and its instructions is at www.irs.gov/form990.

Inspection

Seorge Mason Oniversity Foun	dation the					54-1603842	
Part I General Infor	mation on Grant	s and Assistance				·	
 Does the organization mathe selection criteria use Describe in Part IV the organization 	ed to award the grants organization's proced	s or assistance? ures for monitoring the us	se of grant funds in the	United States			
		o Governments and received					d "Yes" to
(a) Name and address of organization or government	(b) EIN	(c) IRC Code section if applicable	(d) Amount of cash grant	(e) A mount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1) George Mason University 4400 University Drive Fairfax,VA 22030	54-0836354	170/115	1,565,551				Eminent Scholars
(2) George Mason University 4400 University Drive Fairfax,VA 22030	54-0836354	170/115	6,466,072				SALARY SUPPORT
(3) George Mason University 4400 University Drive Fairfax, VA 22030	54-0836354	170/115	1,183,353				BENEFITS SUPPORT
(4) George Mason University 4400 University Drive Fairfax,VA 22030	54-0836354	170/115	1,586,108				SCHOLARSHIPS
(5) George Mason University 4400 University Drive Fairfax,VA 22030	54-0836354	170/115	4,487,327				O PERATIONS SUPPORT
(6) Mercatus Center Inc 3351 N Fairfax Drive Arlington, VA 22201	52-1328708	501(c)(3)	13,313,495				PROGRAM SUPPORT
(7) Center for Media and Public Affairs 933 N Kenmore St Arlington, VA 22201	54-1436224	501(c)(3)	75,670				PROGRAM SUPPORT

Enter total number of section 501(c)(3) and government organizations listed in the line 1 table.

Enter total number of other organizations listed in the line 1 table

_			
3	Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990,	Part IV,	line 22
	Part III can be duplicated if additional space is needed.		

compliance with government regulations. All disbursements of donor restricted funds are made in accordance with any purpose restrictions, for the benefit of George Mason University or other affiliated educational and research organizations. The foundation disburses funds to George Mason University and other affiliated educational and research organizations for scholarships, fellowships, awards, and general operating expenses based on

eligibility decisions made by the foundation/university affiliated entities

(a)Type of grant or assistance	ce	(b) Number of recipients	(c) A mount of cash grant	(d)A mount of non-cash assistance	(e)Method of valuation (book, FMV, appraisal, other)	(f)Description of non-cash assistance			
(1) SCHOLARSHIPS		212	243,471						
Part IV Supplemental In	nformat	ion. Provide the infor	mation required in Pa	art I, line 2, Part III,	column (b), and any other	additional information.			
Return Reference	Explanat	tion							
Schedule I, Part I, Line 2	The George Mason University Foundation follows established disbursement procedures that ensure all payments are properly documented, supported, and recorded, approved by the appropriate officials and management, made for valid purposes that are reasonable and necessary, and made in								

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493083008015

OMB No 1545-0047

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" to Form 990, Part IV, line 23. ► Attach to Form 990. ► See separate instructions.

Open to Public

Department of the Treasury Internal Revenue Service

Schedule J (Form 990)

▶ Information about Schedule J (Form 990) and its instructions is at www.irs.gov/form990.

Inspection Name of the organization George Mason University Foundation Inc

Employer identification number

54-1603842

Pa	Questions Regarding Compensation		,	
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed in Form 990, Part VII, Section A, line 1a Complete Part III to provide any relevant information regarding these items			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax idemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (e.g., maid, chauffeur, chef)			
b	If any of the boxes in line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Yes	<u> </u>
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, officers, including the CEO/Executive Director, regarding the items checked in line 1a?	2	Yes	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director Check all that apply Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III			
	✓ Compensation committee ✓ Written employment contract			
	☐ Independent compensation consultant ☐ Compensation survey or study			
	Form 990 of other organizations Approval by the board or compensation committee			
4	During the year, did any person listed in Form 990, Part VII, Section A, line 1a with respect to the filing organization or a related organization			
а	Receive a severance payment or change-of-control payment?	4a		No
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		No
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		No
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III			
	Only 501(c)(3) and 501(c)(4) organizations only must complete lines 5-9.			
5	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of			
а	The organization?	5a		No
b	Any related organization?	5b		No
	If "Yes," to line 5a or 5b, describe in Part III			
6	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of			
а	The organization?	6a		No
ь	Any related organization?	6b		No
	If "Yes," to line 6a or 6b, describe in Part III			
7	For persons listed in Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described in lines 5 and 6? If "Yes," describe in Part III	7		No
8	Were any amounts reported in Form 990, Part VII, paid or accured pursuant to a contract that was			
	subject to the initial contract exception described in Regulations section 53 4958-4(a)(3)? If "Yes," describe			
	ın Part III	8		No
9	If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53 4958-6(c)?	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii) Do not list any individuals that are not listed on Form 990, Part VII

Note. The sum of columns (B)(I)-(III) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual

(A) Name and Title		(B) Breakdown of	f W-2 and/or 1099-MIS	SC compensation	(C) Retirement and	` '	(E) Total of columns	` '
		(i) Base compensation	(ii) Bonus & Incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(ı)-(D)	reported as deferred in prior Form 990
(1)Angel Cabrera	(i)		٥١		o	0	0	0
Trustee	(ii)	533,614	79,710	12,633	89,407	94,246	809,610	
(2)David A Roe Trustee/Chief Op Officer	(i) (ii)	0 227,844	0 0	0 732	0 20,439	0	0 249,015	0
(3)Kenneth S Ball Trustee	(i) (ii)		0	0 10,428	0 34,345	0 15,740	0 401,930	0
(4)Deborah Boehm- Davis Trustee	(i) (ii)		0	0 2,165	0 24,825	0 14,682	0 275,833	0

Schedule J (Form 990) 2013

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II Also complete this part for any additional information

Return Reference Explanation

Schedule J (Form 990) 2013

DLN: 93493083008015

OMB No 1545-0047

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions. ▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

Open to Public **Inspection**

Internal Revenue Service Name of the organization

Department of the Treasury

Schedule K

(Form 990)

George Mason University Foundation Inc

Employer identification number

54-1603842

									54.	-16038	4 2				
P	art I Bond Issues			1	I						(1.)	0 n T			
	(a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issued	(e) Issu	e price	(f) Descript	ion of purpos	(g) De	feased	(h) On ed behalf of issuer		(i) Pool financing		
									Yes	No	Yes	No	Yes	No	
A	FAIRFAX COUNTY ECONOMIC DEVELOPMENT AUTHORITY	91-1910090		05-30-2013	25,5	20,000	See Part VI		×		×		Х		
В	FAIRFAX COUNTY ECONOMIC DEVELOPMENT AUTHORITY	91-1910090		04-21-2010	36,1	.00,000	Financing for buildings			х		×		Х	
c	IDA OF THE COUNTY OF PRINCE WILLIAM	52-1325659	74176GAG2	08-11-2011	14,7	54,439	Financing for b	uıldıngs		х		×		Х	
D D	IDA OF THE COUNTY OF PRINCE WILLIAM	55-1325659	741758HU3	08-11-2011	31,7	38,086	Financing for b	uıldıngs		х		×		Х	
Pa	art III Proceeds			•	•					•					
	A manufacture de la contract					A		С			D				
1_	A mount of bonds retired				0 0					0			-		
2	A mount of bonds legally defeased						0	0		14.754.530			, i		
3	Total proceeds of issue Gross proceeds in reserve funds					25,520,000 32,100,000				14,754,539			31,738,086		
4	·						0	0			0			0	
5 6	Capitalized interest from proceeds Proceeds in refunding escrows				0 0			1,228,814			2,365,517				
7	Issuance costs from proceeds							196 366			403,635				
/	Credit enhancement from proce				0 200,495			196,366							
9	Working capital expenditures from				0 0 557.425			0			0				
10	Capital expenditures from proce				0 557,425 25,520,000 31,342,080			12,713,860			2.8	031,132			
11	Other spent proceeds					, , _ , _ , _ , _ , _ , _ , _ ,	0	0		,/-	0		20,	0	
12	O ther unspent proceeds						0	0			0			0	
13	Year of substantial completion				20	04	20	012	2	013	-				
					Yes	No	Yes	No	Yes	N	lo	Yes		No	
14	Were the bonds issued as part of	of a current refundır	ng issue?		Х			Х		>	<			Х	
15	Were the bonds issued as part of	of an advance refun	ding issue?			х		Х		>	<i>、</i>			Х	
16	Has the final allocation of proce	eds been made?			Х		Х			>	,			Х	
17	Does the organization maintain	adequate books an	nd records to suppo	ort the final	X		Х		×	1		X			
Da	allocation of proceeds? rt III Private Business Us														
<u>re</u>	ENTER PROPERTY OF THE PROPERTY	, 				Α		В		С			D		
					Yes	No	Yes	No	Yes	N	lo	Yes		No	

property financed by tax-exempt bonds?

financed property?

Was the organization a partner in a partnership, or a member of an LLC, which owned

Are there any lease arrangements that may result in private business use of bond-

Χ

Χ

Χ

Χ

Χ

Χ

Schedule K (Form 990) 2013

Part III Private Business Use (Continued)

		Α		۱ <u> </u>	В		С	(D
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?		х		х		х		
ь	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?								
С	Are there any research agreements that may result in private business use of bond-financed property?		Х	х			Х		
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?			Х					
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government		0 %		0 %		0 %		0 %
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government		0 %		0 %		0 %		0 %
6	Total of lines 4 and 5		0 %		0 %		0 %		0 %
7	Does the bond issue meet the private security or payment test?	Х		Х	T	Х	T	Х	T
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х		х		x		х
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of				-				
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?		х		х		×		х
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	Х		х		х		х	

Part IV Arbitrage

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х		Х		Х		Х
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?	Х		Х		Х		Х	
ь	Exception to rebate?								
С	No rebate due?								
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?	X		X			X		Х
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X	X			X		Х
b	Name of provider	0		Bank of Amer	ıca	0			
С	Term of hedge				25				
d	Was the hedge superintegrated?				Х				_
е	Was the hedge terminated?				Х				
							Scl	nedule K (Forn	1 990) 2013

Part IV	Arbitrage	(Continued)
---------	------------------	-------------

	rabinage (somemore)								
	1	Α		В		С		D	
1	ı	Yes	No	Yes	No	Yes	No	Yes	No
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		х		Х		Х
b	Name of provider	0		0	0		0		
С	Term of GIC								
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?								
6	Were any gross proceeds invested beyond an available temporary period?		Х		х		Х		Х
7	Has the organization established written procedures to monitor the requirements of section 148?	х		х		Х		Х	

Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

Α		A B		С		D		
Yes	No	Yes	No	Yes	No	Yes	No	
Х		x		х		x		

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions).

Return Reference **Explanation** Refund \$25,520,000 of Issue Dated 10/7/03 Part II, Column B, Line 3 Total proceeds of issue were \$32,100,000 which was the amount drawn down and Part 1, Column F, Line A

spent Total bond issuance price was \$36,100,000 \$4,000,000 was never drawn or spent by the foundation

Return Reference	Explanation
Part II, Column B, Line 9	Unexpected excess sale proceeds due to cost savings on the project were used to pay interest expenses of \$557,425

Return Reference	Explanation
Part III, Column D, Lines 2-6	Building was not open and operating in fiscal year 2014

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -Schedule K

(Form 990)

2

financed property?

Supplemental Information on Tax Exempt Bonds

▶ Complete if the organization answered "Yes" to Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990. ► See separate instructions.

▶Information about Schedule K (Form 990) and its instructions is at www.irs.gov/form990.

DLN: 93493083008015 OMB No 1545-0047

Open to Public

Department of the Treasury Internal Revenue Service Inspection Name of the organization Employer identification number George Mason University Foundation Inc 54-1603842 Part I **Bond Issues** (h) On (i) Pool (g) Defeased behalf of financing (a) Issuer name (b) Issuer EIN (c) CUSIP # (d) Date issued (e) Issue price (f) Description of purpose ıssuer Yes No Yes No Yes No IDA of the Town of Clifton 6.500.000 See Part VI 46-2623577 05-24-2013 Χ Χ Part II **Proceeds** В C D Α Amount of bonds retired Amount of bonds legally defeased 2 Total proceeds of issue 3 6.234.124 Gross proceeds in reserve funds 4 5 Capitalized interest from proceeds Proceeds in refunding escrows 6 7 Issuance costs from proceeds 84,300 Credit enhancement from proceeds 8 Working capital expenditures from proceeds 9 66,644 Capital expenditures from proceeds 10 3,823,180 Other spent proceeds 11 2,260,000 Other unspent proceeds 12 Year of substantial completion 13 2014 Yes No Yes No Yes No Yes No Were the bonds issued as part of a current refunding issue? Χ 14 Were the bonds issued as part of an advance refunding issue? Х 15 Has the final allocation of proceeds been made? Χ 16 Does the organization maintain adequate books and records to support the final 17 Χ allocation of proceeds? Part III **Private Business Use** Α В C D Yes No Yes No Yes No Yes No Was the organization a partner in a partnership, or a member of an LLC, which owned Χ property financed by tax-exempt bonds? Are there any lease arrangements that may result in private business use of bond-

Χ

- 6	Filvate Busiliess Ose (Continued)								
			4		В		С	ı)
		Yes	No	Yes	No	Yes	No	Yes	No
3a	Are there any management or service contracts that may result in private business use of bond-financed property?	Х							
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?	×							
С	Are there any research agreements that may result in private business use of bond-financed property?	Х							
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property?	Х	Х						
4	Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government	0 %							
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government								
6	Total of lines 4 and 5								
7	Does the bond issue meet the private security or payment test?	Х							
8a	Has there been a sale or disposition of any of the bond financed property to a nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		х						
ь	If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of						_		_
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1 141-12 and 1 145-2?		х						
9	Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1 141-12 and 1 145-2?	Х							

Part IV Arbitrage

		Α		В		С		D	
		Yes	No	Yes	No	Yes	No	Yes	No
1	Has the issuer filed Form 8038-T?		Х						
2	If "No" to line 1, did the following apply?								
а	Rebate not due yet?	Х							
ь	Exception to rebate?								
С	No rebate due?								
	If you checked "No rebate due" in line 2c, provide in Part VI the date the rebate computation was performed								
3	Is the bond issue a variable rate issue?		Х						
4a	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		Х						
b	Name of provider	0							
С	Term of hedge								
d	Was the hedge superintegrated?								
е	Was the hedge terminated?								
							Sc	hedule K (Forn	1 990) 2013

Par	t IV Arbitrage (Continued)									
	<u> </u>	A		В	В		С			
		Yes	No	Yes	No	Yes	No	Yes	No	
5a	Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х							
b	Name of provider	0	0							
С	Term of GIC									
d	Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?									
6	Were any gross proceeds invested beyond an available temporary period?		Х							

Part V Procedures To Undertake Corrective Action

Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations?

Has the organization established written procedures to monitor

Α		В		С		D		
Yes	No	Yes	No	Yes	No	Yes	No	
l x								
^								

Part VI	Supplemental Info	prmation. Provide additional information for responses to questions on Schedule K (see instructions).
Re	eturn Reference	Explanation

Χ

Refund
Part 1, Column F, Line A WHICH

the requirements of section 148?

Refund \$2,260,000 of Issue Dated 10/7/03 and Financing for Structure Part II, Column B, Line 3 TOTAL PROCEEDS OF ISSUE WERE \$6,234,124 WHICH WAS THE AMOUNT DRAWN DOWN AND SPENT TOTAL BOND ISSUANCE PRICE WAS \$6,500,000 \$265,876 was never drawn or spent by the foundation

Return Reference	Explanation
Part II, Column B, Line 9	UNEXPECTED EXCESS SALE PROCEEDS DUE TO COST SAVINGS ON THE PROJECT WERE USED TO PAY INTEREST EXPENSES OF \$66,644

efile GRAPHIC print - DO NOT PROCESS | As Filed Data -

DLN: 93493083008015

OMB No 1545-0047

SCHEDULE M Noncash Contributions (Form 990)

> ▶Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30. ► Attach to Form 990.

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Employer identification number

	ne of the organization ge Mason University Foundation Inc				Employer identifica	tion nu	mber	
CCO	ge Trason only closely Foundation Inc				54-1603842			
Pa	rt I Types of Property							
		(a) Check If applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported of Form 990, Part VIII	n Method of n noncash cont			ınts
1	Art—Works of art	X	1	2,9	50 Appr, comp sale			
2	Art—Historical treasures .							
3	Art—Fractional interests							
4	Books and publications	X		109,8	43 Appr, comp sale		,	
5	Clothing and household			·				
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities—Publicly traded .	X	19	110,2	52 Market sales			
10	Securities—Closely held stock .							
11	Securities—Partnership, LLC, or trust interests							
12	Securities—Miscellaneous							
13	Qualified conservation contribution—Historic structures							
	Qualified conservation contribution—Other							
15	Real estate—Residential .							
16	Real estate—Commercial							
17	Real estate—O ther							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies .							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
	Archeological artifacts							
	Other ► (×	1	2,5	600 Appr, comp sale	es.		
	ical instruments)			44.6	75.6			
	Other► (pratory supplies)	X	2	11,0	75 Comp sales			
	Other►(X	1	513.7	'57 Comp sales			
	ware)	_ ``	_					
28	O ther ► ()							
29	Number of Forms 8283 received by t for which the organization completed				29			18
							Yes	No
30a	During the year, did the organization						ı	
	ıt must hold for at least three years	from the dat	e of the initial contribution	, and which is not requ	ired to be used			
	for exempt purposes for the entire h	olding period	19			30a		Νo
	If "Yes," describe the arrangement i						 ,,	
31	Does the organization have a gift ac	ceptance po	licy that requires the revie	ew of any non-standard	I contributions?	31	Yes	<u> </u>
32a	Does the organization hire or use the contributions?	•	r related organizations to s	solicit, process, or sell	noncash • • • •	32a		No
Ŀ	If "Yes," describe in Part II					1		
33	If the organization did not report an	amount in co	olumn (c) for a type of prop	erty for which column	(a) is checked.			

describe in Part II

Part II Supplem

Supplemental Information. Provide the information required by Part I, lines 30b,

32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Return Reference

Explanation

Schedule M (Form 990) (2013)

efile GRAPHIC print - DO NOT PROCESS

SCHEDULE O

As Filed Data -

DLN: 93493083008015

2013

Open to Public
Inspection

(Form 990 or 990-EZ) Supplemental Information to Form 990 or 990-EZ

Department of the Treasury
Internal Revenue Service

Complete to provide information for responses to specific questions on Form 990 or to provide any additional information.

► Attach to Form 990 or 990-EZ.

► Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization
George Mason University Foundation Inc

54-1603842

Return Reference	Explanation
Organization's Mission	Form 990, Part III, Line 1 THE GEORGE MASON UNIVERSITY FOUNDATION, INC. WAS ESTABLISHED TO ADVANCE AND FURTHER THE AIMS AND PURPOSES OF GEORGE MASON UNIVERSITY. THE FOUNDATION ASSISTS MASON IN GENERATING AND ADMINISTERING PRIVATE SUPPORT, ACQUISITION, MANAGEMENT, AND DEVELOPMENT OF REAL PROPERTY, AND PROVIDES STRATEGIC SUPPORT TO MASON'S AUXILIARY EFFORTS.

Return Reference	Explanation
Review Process	Form 990, Part VI, Line 11b Each year, a copy of George Mason University Foundation, Inc 's IRS Form 990 is provided to all officers, trustees, and senior management officials. During the winter Audit Committee meeting, the 990 is reviewed with the Foundation's tax preparer. After the Audit Committee has approved the 990, it is forwarded to the Executive Committee for their review and approval. After the Executive Committee has approved the 990, it is presented to the full board, and after acceptance, is filed with the IRS.

Return Reference	Explanation
Conflict of Interest Policy Monitoring & Enforcement	Form 990, Part VI, Line 12c All of George Mason University Foundation Inc 's officers, trustees, and key employees are required to disclose annually their interests that could give rise to conflicts of interest. Individuals complete the conflict of interest disclosure form and submit them to the President of the Foundation who reviews them in detail and presents any conflicts identified to the board chair and appropriate committee chairs. The President of the Foundation submits her conflict of interest disclosure form to the board chair. Any individual with a conflict of interest is prohibited from participating in the board's deliberations and decisions regarding the transaction. At each committee and full board meeting, an agenda item is the identification of any conflicts with items on the agenda. Any conflicts noted by trustees are documented in the minutes for each meeting.

Return Reference	Explanation
Process for Determining Compensation	Form 990, Part VI, Line 15a & 15b The compensation of the President of the Foundation was reviewed and approved by a committee per the policies of the department of human resources of George Mason University Individuals on the committee include the University President, Senior Vice President of Administration and Finance, Chief of Staff, Vice President of Human Resources and Payroll Salary information including the previous incumbent's compensation, compensation of the same position at the other Virginia doctoral institutions, as well as salary survey data of George Mason University's peer institutions and comparable DC area universities was reviewed to determine reasonableness of salary

Return Reference	Explanation							
States With Which a Copy of This Form 990 is Required to be Filed	Form 990, Part VI, Line 17 AK, AZ, AR, CA, CO, CT, DC, HI, KY, ME, MD, MA, MI, MN, NH, NJ, NY, OH, OK, OR, SC, UT, VA, WA, WV, WI							

Return Reference	Explanation
How Documents are Made Available to the Public	Form 990, Part VI, Line 19 At http://alumni.gmu.edu/foundation, George Mason University Foundation, Inc 's Articles of Incorporation, Bylaws, Code of Ethics statement, conflict of interest policies, audited financial statements, IRS Forms 990 and 990-T and IRS Determination letter are published. Individuals can request copies of any of the above documents as well as George Mason University Foundation, Inc 's Form 1023

Return Reference	Explanation
•	Form 990, Part XI, Line 9 Split Interest Agreements, Change in Value 54,606 Change in value of perpetual trusts 985,126 Unrealized loss on derivatives -35,473 Total to Form 990, Part XI, Line 9 1,004,259

DLN: 93493083008015

OMB No 1545-0047

Open to Public Inspection

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37. ► Attach to Form 990. ► See separate instructions.

▶ Information about Schedule R (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization George Mason University Foundation Inc

Department of the Treasury

Internal Revenue Service

54-1603842

Employer identification number

Part I Identification of Disregarded Entities Complete if the organization answered "Yes" on Form 990, Part IV, line 33.												
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity							
(1) GMUF Arlington Campus LLC 4400 University Drive Mason Hall D Fairfax, VA 22030 54-2010573	real estate	VA	9,438,836	61,310,182	GMUF							
(2) GMUF Mason Administration LLC 4400 University Drive Mason Hall D Fairfax, VA 22030 27-0937708	real estate	VA	1,852,085	32,561,519	GMUF							
(3) GMUF Prince William Housing LLC 4400 University Drive Mason Hall D Fairfax, VA 22030 45-2918081	real estate	VA	995,625	16,539,901	GMUF							
(4) GMUF Prince William Life Sciences Lab 4400 University Drive Mason Hall D Fairfax, VA 22030 45-2918190	real estate	VA	549	38,045,543	GMUF							
(5) GMUF Commerce Buildings LLC 4400 University Drive Mason Hall D Fairfax, VA 22030 46-2592279	real estate	VA	898,440	6,313,519	GMUF							

Part II Identification of Related Tax-Exempt Organizations Complete if the organization answered "Yes" on Form 990. Part IV, line 34 because it had one

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section (13) co	ntrolle
	Primary activity Legal domicile (state Exei				ent Yes	ity?	
(1) George Mason University 4400 University Drive Fairfax, VA 22030	education	VA	115				No
54-0836354							

Part III Identification of Related On because it had one or more re								atıon ar	swered "Ye	es" on	Form	990, Part	IV, lı	ne 3	4									
(a) Name, address, and EIN orelated organization	of	(b) Primary activity	tivity (c) (d) Legal Direct domicile controlling (state or foreign country)		Direct Predomi introlling income(re entity unrelat excluded tax un sections		rect Predomina rolling income(rela unrelatec excluded fr tax unde sections 5:		Direct controlling entity		Predominant Share come (related, unrelated, calculated from tax under ections 512-		inant Share of total income ded, from der 512-		Predominant			(t Disproj r alloca	prtionate	(i) Code V-UB: amount in bo 20 of Schedule K- (Form 1065	General Ex man par	j) eral or aging :ner?	(k Percen owner	itage
						314	,			Yes	No		Yes	No										
Part IV Identification of Related Online 34 because it had one or in										were	d "Yes	" on Form	990,	Part	IV,									
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicil (state or fo country	e oreign		Direct co	d) ontrolling tity	Type ((C corp	(e) of entity o, S corp, trust)	(f) Share of total Income		(g) of end- year assets	of- Perce owne	ntage		(i) Section 5 (b)(13 controlla entity?	B) ed								
(1) Ch Henry Smith Jr Char Rem Unitrust	annuity trust	VA		G	GMUF		Trust		37,007	7	58,2	55 65 90	0 %		Yes Yes	No								
4400 Univ Dr Merten Hall Ste23 Fairfax, VA 22030 54-6448320																								
														_										
														$\frac{1}{1}$										
														$\frac{1}{1}$										

	Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule											
1 D	uring the tax year, did the orgranization engage in any of the following transactions with one or more relate	ed organizations lis	sted in Parts II-IV?									
а	Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity				1a	Yes						
b	b Gift, grant, or capital contribution to related organization(s)											
C	c Gift, grant, or capital contribution from related organization(s)											
d	d Loans or loan guarantees to or for related organization(s)											
е	Loans or loan guarantees by related organization(s)				1e		No					
f	f Dividends from related organization(s)											
g Sale of assets to related organization(s)												
h	Purchase of assets from related organization(s)				1h		No					
i	Exchange of assets with related organization(s)				1 i		No					
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		No					
k Lease of facilities, equipment, or other assets from related organization(s) 1 Performance of services or members hip or fundraising solicitations for related organization(s)												
1	l Performance of services or membership or fundraising solicitations for related organization(s)											
m	Performance of services or membership or fundraising solicitations by related organization(s)				1m	Yes						
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)				1n	Yes						
0	Sharing of paid employees with related organization(s)				10		No					
р	Reimbursement paid to related organization(s) for expenses				1р	Yes						
q	Reimbursement paid by related organization(s) for expenses				1q		No					
r	Other transfer of cash or property to related organization(s)				1r	Yes						
s	Other transfer of cash or property from related organization(s)				1s		No					
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this											
	(a) Name of related organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amo	ount ir	nvolved						
ee A	iditional Data Table											

Part V Transactions With Related Organizations Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

Part VI Unrelated Organizations Taxable as a Partnership Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships

revenue) that was not a related organization. See instructions													
(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512- 514)		(e) all partners section 501(c)(3) anizations?	(f) Share of total Income	(g) Share of end-of-year assets	(h) Disproprtiona allocations ⁷	_	(i) Code V ² UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	_	(k) Percentage ownership
			314)	Yes	No			Yes	No		Yes	No	
												1	
		·					<u> </u>						

Schedule R (Form 990) 2013

Part VII Supplemental Information

Provide additional information for responses to questions on Schedule R (see instructions)

Return Reference Explanation

Schedule R (Form 990) 2013

Additional Data

Software ID: Software Version:

EIN: 54-1603842

Name: George Mason University Foundation Inc

Form 990, Schedule R, Part V - Transactions With Related Organizations

Form 990, Schedule R, Part V - Transactions with Related Organizations			
(a) Name of other organization	(b) Transaction type(a-s)	(c) A mount Involved	(d) Method of determining amount involved
George Mason University	В	14,137,980	Cash paid
George Mason University	Р	40,070,364	Cash paid
George Mason University	N	924,459	Cash paid
George Mason University	М	91,161	Cash paid
George Mason University	А	4,456,186	Cash paid
GMUF Mason Administration LLC	R	2,568,772	Cash received
GMUF Commerce Buildings LLC	R	701,338	Cash received
GMUF Prince William Life Sciences Lab LLC	R	2,249,833	Cash received
GMUF Prince William Housing LLC	R	902,149	Cash received